

SECRET

SECURITY INFORMATION

14 December 1951

MEMORANDUM FOR: Mr. Wolf

1. Attached is my attempt to redraft the paper which I presented to you on 12 December 1951 as my understanding of the substance of the Director's meeting on 10 December 1951 at which he issued specific instructions as to how administrative support for the DD/P and Offices under his supervision would be furnished. (The only change is a new page 2.)

2. As you know, I redrafted this paper following my conference with [REDACTED] yesterday at which time he advised me that he did not agree that my paper was an accurate presentation of what the Director had said and that he was not willing to accept it as a plan. He requested that I get together with [REDACTED] to iron out the differences between our two papers.

3. Pursuant to your request, as well as [REDACTED] I met with Mr. [REDACTED] this morning at 0800. His approach to the problem was to produce "minutes" of what was said in substance. I suggested several changes in his paper which he accepted. We agreed that his draft was a fair statement in substance and in narrative form of what was said more or less in chronological order at the meeting; this, of course, leaves it to the reader to interpret the paper. In contrast, my approach was to take the whole of what happened at the meeting as I understood it, to analyze it, and attempt to set forth the principles which the Director enunciated and based upon which the administrative support for the DD/P would, with a spirit of cooperation and good common sense by all concerned, be handled.

4. Which approach the Director wants I don't know. However, what I do know is that no matter what is written in this or any other paper, it is not worth the paper it is written on unless those responsible for implementation cooperate in a sincere effort to make it work. What the Director really said was that the DD/A was responsible to him for all of the administrative support for this Agency. The rest of it is a matter of detail as to how the DD/A is going to do it. I know that we can do it if people would only forget their jurisdictional disputes and give us a chance! If they won't, then we both have an impossible task and I will soon envy [REDACTED] chair.

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LAWRENCE K. WHITE

1 Att.

Att 1 - Notes re mtg with DCI

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